CURRICULUM VITAE

ALINA ROCHA MENOCAL

NATIONALITY   Mexican / British

LANGUAGES   English and Spanish: Fluent
                             Portuguese and French: Working understanding

COUNTRY EXPERIENCE   Colombia, Liberia, Guatemala, Nigeria, Ghana, Pakistan,
                             Uganda, Bangladesh, Lebanon, Jordan,

EXPERTISE

Accomplished expert, thought leader and researcher with over 15 years of experience working to bridge the gap between research and policy in thinking about international development and the politics of reform. Areas of expertise include: Governance and institutional transformation; state- and peacebuilding and (post-)conflict trajectories; conflict and fragility; political settlements and the politics of inclusion; corruption and anti-corruption efforts; democracy/democratization and the challenges of multiple dimensions of institutional transformation; political economy analysis/Thinking and Working Politically.

Extensive experience in policy engagement and advise and in analysing, assessing and evaluating international development policies in all these areas. Have written multiple reports and substantial publications on all these areas, as well as provided evidence in high-level government including the UK Parliament's International Development Committee.

QUALIFICATIONS

2000 - 2001   MPhil Political Science (Comparative Politics), Columbia University, New York
1997 - 1998   Master of International Affairs (Economic and Political development), Columbia
             University, New York
1994 - 1997   BA Political Science, Yale University, New Haven (Distinction)

EMPLOYMENT

July '20-June '22   **Principal Research Fellow**, Politics and Governance Programme, ODI
May 2021-Present   **Director,** Thinking and Working Politically Community of Practice
Sept 2010-July 2020 **Senior Research Fellow,** Politics and Governance Programme, ODI
Mar 2016-July 2020   **Senior Democracy Fellow on Applied Political Economy Analysis,**
                    Democracy, Rights and Governance Center, USAID
May 2014-Mar 2016   **Senior Research Fellow,** Developmental Leadership Program, University
                    of Birmingham (on secondment from ODI)

Advisory roles
- Founding member, Inclusive Transitions Practice Group convened by the Institute for Inclusive Transitions Group (August 2017-present)
- Strategic senior advisor, "Forging the Social Contract: States and Societies Building Peace in Conflict-Affected and Fragile Countries" project (The New School, 2016-present)
- Editorial Advisory Board, *Journal of Peacebuilding and Development* (peer-reviewed) (2017-present)

Key relevant experiences and assignments
- Technical Director and Senior Leadership Team Member for the FCDO-funded Learning, Evidence and Advocacy Partnership (LEAP), which is part of the [Partnership to Engage, Reform and Learn (PERL)](link) in Nigeria (FCDO, June 2021-October 2022)
- Leader and manager of Research and Analysis on a multi-country, five-year project on how to increase the use of evidence in policymaking processes (SEDI) involving a variety of consortium partners and research teams in Ghana, Pakistan and Uganda (FCDO, June 2019-June 2021)
- Leader and project manager, LearnAdapt, a project involving three different organisations to enable DFID staff to work in more flexible and adaptive ways that are more responsive to context (FCDO, ongoing)
- Leader and manager of project on civil society engagement in tax reform to inform more effective support from donors (TAI, 2018-2019)
- Leader and manager of project on "Inclusive Governance" to inform the thinking and work of the Governance Network at the OECD DAC in this area (DAC Govnet, 2018-2019)
- Leader and manager of multi-country evaluation of the Dialogue for Stability Program (Netherlands Institute for Multiparty Democracy – NIMD -- and Global Partners Governance, 2017-2018)
- Leader of "adaptive management" component of ODI-DFAT strategic partnership (September 2017-April 2018)
- Leader and manager of project on "Securing safer roads", exploring the political economy of road safety (with World Resources Institute and funded by FIA Foundation, June 2017-March 2018)
- Leader of workstream on "Political settlements and the politics of inclusion" (DLP, 2014-2016)
- Leader and project manager, "Aid, security and Britain's role in the world" (RUSI and Melinda and Bill Gates Foundation, 2016-2018)
- Lead researcher, "Decentralisation, multilevel governance and corruption" in Bangladesh and Nigeria (ODI and others and funded by the British Academy, 2016-2018).
- Leader and project manager, "Service delivery and social stability in Lebanon and Jordan" (DFID 2014-2016)
- Leader and project manager, evidence paper on corruption/anti-corruption (DFID, 2013-2015)
- Leader and manager of the political voice and women's empowerment workstream of the Development Progress Project, including different case studies, fieldwork, and a variety of

communications outputs.

- Organizer and convener of major multi-media high-level initiative on "Why Elections Matter: Assessing the Quality of Governance in Emerging Democracies" (ODI and others, 2012-2014)
- Leader and manager of project to explore prospects for peace and democratic deepening in Colombia to inform EU engagement in-country in the context of ongoing peace talks (GSDRC and EU, 2013-2014)
- Leader of team to rethink NIMD's Theory of Change to inform a new strategy for NIMD engagement with political parties to improve the quality of democratic governance (NIMD, 2012-2014)
- Team leader and project manager, study on donor support to parliaments to assess state of knowledge of such support and potential need for a multi-donor evaluation (Sida, 2011-2012)
- Team leader and project manager, study on Centres of Government in Fragile States, and lead researcher of the case study on Liberia (OECD/PDG, September 2010-April 2011)
- Developed a working concept of state-building in the occupied Palestinian territory and assessing the governance (including democracy support and public administration) and peace-building portfolios of the UNDP/PAPP against that concept (BCPR and UNDP/PAPP July 2010-January 2011).
- Lead author of the synthesis report of a joint donor evaluation on 'Citizen Voice and Accountability' with key policy recommendations for improved policy and practice in this area (ECG, February-December 2008)
- Senior consultant in charge of undertaking a 'Strategic Governance and Corruption Assessment' (SGACA) for Colombia and Guatemala (Ecorys and Ministry of Foreign Affairs Netherlands, September 2007-January 2008; and April -October 2008).
- Team leader of consortium led by ODI with the Chr. Michelsen Institute and ESRF on 'Good Governance, Aid Modalities and Poverty Reduction' (Irish Aid, March 2006-Aug 2007)
- Co-organiser and convener of ODI's meeting series on "(Re)Building developmental states: from theory to practice" (ODI and DFID, February-July 2006)

PUBLICATIONS
Academic publications (journal articles and book chapters)

Academic publications
"The Role of Identity in Shaping Prospects for More Inclusive Politics", in *KIPA Public Policy Review*, vol. 2, no. 2 (December 2021)

"Digital technologies and the new public square: revitalising democracy?", in N. Cheeseman and L. Garbe (eds.) *Decoding Digital Democracy in Africa*. Democracy in Africa and Stanford Center on Philanthropy and Civil Society

"Why inequality is democracy's catch-22", in G. Crawford and A.G. Abdulai (eds.) *Handbook on Democracy and Development*. London: Edward Elgar Publishing (2021)

"Democracy and Development: Moving beyond the Conundrum", in G. Crawford and A.G. Abdulai (eds.) *Handbook on Democracy and Development*. London: Edward Elgar Publishing (2021)

(with G Power and O Kaye) "Promoting Inclusive Governance More Effectively: Lessons From the Dialogue for Stability Programme", *Journal of Peacebuilding and Development*, vol. 14, no. 1 (2019)

Co-editor, Special Issue of the Journal of International Development on "Political Settlements and Prospects for Institutional Transformation: Re-thinking State- and Peace-building in Situations of Fragility" (August 2017)

"Political Settlements and the politics of transformation: Where do 'inclusive institutions' come from?", Journal of International Development (August 2017)

"Aid and Fragility: The Challenges of Building Peaceful and Effective States", in D. Chandler and T. Sisk (eds.) The Routledge Handbook of International Statebuilding. London: Routledge (2013)

"'State-building for peace' – a new paradigm for international engagement in post-conflict fragile states?", Third World Quarterly (November 2011)

"Analysing the relationship between democracy and development: Defining key concepts and assessing key linkages", Commonwealth Good Governance 2011/12 (November 2011)

(with V. Fritz) "Developmental States in the New Millennium: Concepts and Challenges for a New Aid Agenda", *Development Policy Review* vol. 25, no. 5 (September 2007):531-552.

Policy publications
(with C. Heaven, S. van von Billerbeck, and D. Zaum) "From Elite Bargains to (More) Open and (More) Inclusive Politics", Research Project prepared for the Conflict, Stabilisation and Mediation Directorate, FCDO, Reading: University of Reading. (March 2022)

(with T. Aston) "Understanding how Plumbing and Architecture Shape the Programme's Ability to Think and Work Politically", Internal Learning Paper, Partnership to Engage, Reform and Learn (PERL), Nigeria (September 2021)

(with Ed Laws et al.) "LearnAdapt: A synthesis of our work on adaptive programming with DFID/FCDO". ODI: London (March 2021)

"Why does inclusion matter? Assessing the links between inclusive processes and inclusive outcomes", Evidence Paper. Paris: OECD DAC (Network on Governance) (March 2020)

"What does 'inclusive governance' mean? Clarifying policy and practice". Policy Paper. Paris: OECD DAC (Network on Governance) (March 2020)

(with M. Cassidy et al.) "Thinking and working politically through applied political economy analysis: A guide for practitioners". USAID: Washington DC (April 2018).

"Promoting Social Stability and Legitimacy in Lebanon: Can Service Delivery Make a

Difference? Exploring the contributions of the Lebanese Host Communities Support Programme". Birmingham: Developmental Leadership Program (2017)

"Can democracy counter inequality?", in International IDEA (ed.), *Global State of Democracy 2017*. Stockholm, International IDEA (2017)

(with Nils Taxell) "Why corruption matters: understanding causes, effects, and how to address them", DFID Evidence Paper. London: DFID (February 2015)

"Political Settlements and the Politics of Inclusion", State of the Art Paper, DLP, Birmingham, University of Birmingham (October 2015)

"Inclusive Political Settlements: Evidence, Gaps, and Challenges of Institutional Transformation", DLP, Birmingham, University of Birmingham (June 2015)

(with Gina Berg and Laura Rodríguez Takeuchi) "What's behind the demand for governance? An assessment of people's views", ODI Report, London, ODI (March 2014)

"Getting Real about Politics: From Thinking Politically to Working Differently", ODI Think Piece, London, ODI (March 2014)

"What is political voice, why does it matter, and how can it bring about change?", Development Progress Discussion Paper and Infographics, London, ODI (April 2014)

"Emerging Democracies: Rising to the Challenge", ODI Briefing, London, ODI (October 2013)

"10 Things to know about elections and democracy", Infographics. London, ODI (10 July 2013)

(with Tammy O'Neil) "Mind the gap: lessons learnt and remaining challenges in parliamentary development assistance", Donor Report and Briefing Paper. Stockholm: Sida (2012)

" 'State-Building for Peace': navigating an arena of contradictions", ODI Briefing Paper no. 52 (August 2009)

(with B. Sharma) "Joint Evaluation on Citizens' Voice and Accountability: Synthesis Report", London, DFID (November 2008)

(lead author) "Guatemala: Power and Change Analysis", paper prepared as part of the SGACA project (September 2008)
development
 "Human rights and state-building: a new paradigm for assistance in fragile settings?", Concept Note for a joint ODI-Danish MFA workshop on the linkages between HR and SB, Copenhagen (April 2008)

(lead author) "Colombia: Power and Change Analysis", paper prepared as part of the SGACA project (January 2008)

(with V. Fritz and L. Rakner) "Assessing international democracy assistance and lessons learned: how can donors better support democratic processes?", Background note prepared for the Wilton Park Conference on Democracy and Development (Oct 2007)

(with V. Fritz) "Understanding State-building from a Political Economy Perspective: An Analytical and Conceptual Paper on Processes, Embedded Tensions and Lessons for International Engagement", Paper prepared for DFID's Fragile and Effective States Teams (September 2007)

(with V. Fritz and L. Rakner) "Democratisation's Third Wave and the Challenges of Democratic Deepening: Assessing International Democracy Assistance and Lessons Learned", Report submitted to Irish Aid (Aug 2007)

(with D. Cammack, D. McLeod, and K. Christiansen) "Donors and the 'Fragile States' Agenda: A survey of current thinking and practice", Report submitted to the Japan International Cooperation Agency (May 2006)

Opinions

(with Tom Aston) "Working politically in practice: Lessons from an Innovative Programme in Nigeria", ODI Blog (29 November 2021)

(with T. Kelsall and P. Domingo) "How the G7 can champion a more contextually grounded vision for democracy and human rights", ODI Blog (1 June 2021)

"International aid is crucial to the UK's 'Global Britain' ambitions", openDemocracy Blog (11 May 2021)

"Six global trends to watch in 2020", ODI Multi-Blog (9 January 2020)

"Two priorities to overcome polarization and revitalise democracy", ODI Blog (19 December 2019)

"Dear Prime Minister: Five Priorities for the UK Government", ODI Multi-Blog (23 July 2019)

*'*Can democracy alone deliver prosperity and stability?*' openDemocracy* (21 September 2017)

*"*Colombia's women, tried by war, find new power", *Foreign Policy* (15 October 2015)

Political settlements and inclusion: who, what, how?", DLP blog (13 June 2015)

"Citizens + engagement: moving beyond slogans", World Bank, Governance for Development blog (19 March 2015)

"Ghana's democracy is driving great progress in health and education", The Guardian, Global

Development blog (18 March 2015)

 "Time for a grown up conversation about corruption", DLP blog (14 December 2014)

"History is so not over", *Foreign Policy* (17 September 2014)

" 'Parlez-vous politics?' Or why working politically is like learning a language", From Poverty to Power blog, Oxfam (8 April 2014)

"Squaring the circle?" Contribution to a debate on governance post-2015, *The Broker* (7 August 2013)

"The Chasm between Elections and Democracy", Interview with the Dhaka Tribune (23 July 2013)

"Transition in Egypt", *Prospect* (8 July 2013)

"Transparency and accountability: Bringing the politics back in", Governance and Development blog, World Bank (21 May 2013)

"Kenya's peaceful elections doesn't make it a healthy democracy", *Foreign Policy* (22 March 2013)

"Institutions, yes, but which ones?", ODI Blog (19 November 2012)

"The PRI's telegenetic comeback kid", *Financial Times* –beyondbrics blog (9 July 2012)

"A requiem for Calderón", *Foreign Policy* (18 June 2012)

"Inequality won't take care of itself", *Foreign Policy* (27 April 2012)

"The Birth of a New Libya?", ODI Blog (2 February 2012)

"Transition in Egypt: the challenges of going beyond a democratic facade", ODI Blog (17 March 2010)